

Message

From: Green, Holly [Green.Holly@epa.gov]
Sent: 1/13/2021 4:27:56 PM
To: Salazar, Vicky [Salazar.Vicky@epa.gov]; Lieberman, Judy [Lieberman.Judy@epa.gov]; OBrien, Kathy [Obrien.Kathy@epa.gov]; Hall, JohnM [hall.johnm@epa.gov]; Greenblott, Joseph [Greenblott.Joseph@epa.gov]; Arora, Pankaj [Arora.Pankaj@epa.gov]
CC: Hicklin, Linda [Hicklin.Linda@epa.gov]
Subject: RE: FY22 PB Transition Paper - Comments needed urgently

Recommended language:

Issue:

The Government Performance and Results Modernization Act requires that the budget articulate goals and objectives for requested resources. The new Policy Team will want to reflect their priorities in the President's Budget before the new Strategic Plan is developed over the summer.

Key Decisions:

How to reflect new administration priorities, like Climate Change and Environmental Justice, before the new FY 2022-2026 strategic plan has been completed.

Holly Sage Green
Director, Planning Division
Office of Planning, Analysis, and Accountability
USEPA Office of the Chief Financial Officer
1200 Pennsylvania Ave. NW
Washington, DC 20004
Desk: (202) 566-0651
Cell: (202) 594-6563

From: Salazar, Vicky <Salazar.Vicky@epa.gov>
Sent: Wednesday, January 13, 2021 8:40 AM
To: Lieberman, Judy <Lieberman.Judy@epa.gov>; OBrien, Kathy <Obrien.Kathy@epa.gov>; Hall, JohnM <hall.johnm@epa.gov>; Green, Holly <Green.Holly@epa.gov>; Greenblott, Joseph <Greenblott.Joseph@epa.gov>; Arora, Pankaj <Arora.Pankaj@epa.gov>
Cc: Hicklin, Linda <Hicklin.Linda@epa.gov>
Subject: RE: FY22 PB Transition Paper - Comments needed urgently

Good. It does look like there are easy fixes to reworking the descriptive language instead of reworking the goals and objectives themselves.

We have a budget team meeting with Kathy and John today at 11. I'll add everyone else and we can make a final decision then.

It is actually due to Wyatt by 11 (which I will push back to 11:30) so I'd prefer not to adjust the timing.

V

Vicky Salazar

Pronouns: she/her/hers

Acting Associate Director, Analysis Division

Office of Planning, Analysis and Accountability

US Environmental Protection Agency, Office of the Chief Financial Officer

Email: Salazar.vicky@epa.gov; Phone: 206-553-1060

From: Lieberman, Judy <Lieberman.Judy@epa.gov>

Sent: Wednesday, January 13, 2021 5:36 AM

To: Salazar, Vicky <Salazar.Vicky@epa.gov>; OBrien, Kathy <Obrien.Kathy@epa.gov>; Hall, JohnM <hall.johnm@epa.gov>; Green, Holly <Green.Holly@epa.gov>; Greenblott, Joseph <Greenblott.Joseph@epa.gov>; Arora, Pankaj <Arora.Pankaj@epa.gov>

Cc: Hicklin, Linda <Hicklin.Linda@epa.gov>

Subject: RE: FY22 PB Transition Paper - Comments needed urgently

Could rework the current Objective language for OAR to include Climate Change; might be an easy fix to articulate Climate change as a priority, and change the Objective language under Goal 2 to capture EJ under the community and Opportunity Zone work. Program project fact sheets would need new language.

I agree with Linda's assessment below.

Judy Lieberman

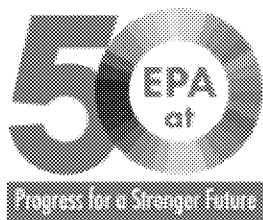
Office of the Chief Financial Officer, Office of Planning Analysis and Accountability

US Environmental Protection Agency

1200 Pennsylvania Avenue, NW MC 2721A

Washington, DC 20460

202-564-8638



From: Salazar, Vicky <Salazar.Vicky@epa.gov>

Sent: Tuesday, January 12, 2021 6:42 PM

To: OBrien, Kathy <Obrien.Kathy@epa.gov>; Hall, JohnM <hall.johnm@epa.gov>; Green, Holly <Green.Holly@epa.gov>; Greenblott, Joseph <Greenblott.Joseph@epa.gov>; Arora, Pankaj <Arora.Pankaj@epa.gov>

Cc: Hicklin, Linda <Hicklin.Linda@epa.gov>; Lieberman, Judy <Lieberman.Judy@epa.gov>

Subject: FW: FY22 PB Transition Paper - Comments needed urgently

Hello, I received a request from OB to review the 2022 President's budget paper. Based on a discussion with Linda, it seems like don't want to revise the current strategic plan reflect but instead want to adjust the language that describes what the goals and objectives mean (overviews) to reflect the new administration's priorities. (see Linda's more thorough description below). Below is some suggested language. What is the process for finalizing this?

Recommended language:

Issue:

The Government Performance and Results Act requires that the budget articulate goals and objectives for requested resources. The current EPA Strategic Plan (SP) extends through FY 2022 but the new Policy Team likely will want to make

adjustments to reflect new priorities in the President's Budget before the draft SP is developed over the summer. Maintaining the current goals and objectives framework expedites the budget process.

Key Decisions:

How to adjust the Agency's three goal and 11 objective overviews to reflect new administration priorities, like Climate Change and Environmental Justice, before the new FY 2022-2026 strategic plan has been completed.

Old Language

Issue:

The Government Performance and Results Act requires that the budget articulate goals and objectives for requested resources. The current EPA Strategic Plan (SP) extends through FY 2022 but the new Policy Team likely will want to make adjustments in the President's Budget before the draft SP is developed over the summer.

Key Decisions:

Any adjustments to Agency's three goals and 11 objectives.

Viccy,

The key points regarding performance in OB's Budget briefing document include the following statements, and I have significant concerns with them:

Issue:

The Government Performance and Results Act requires that the budget articulate goals and objectives for requested resources. The current EPA Strategic Plan (SP) extends through FY 2022 but the new Policy Team likely will want to make adjustments in the President's Budget before the draft SP is developed over the summer.

Key Decisions:

Any adjustments to Agency's three goals and 11 objectives.

Note that the Trump administration did not make changes to the Strategic Plan framework in the FY 2018 budget, which was on the same time frame. They used the existing framework and included verbiage to outline and articulate their priorities. Given the Strategic Plan framework will change for FY 2023, that we will have a very short turnaround, and that making significant changes to the framework in BFS may not be possible or quick, I strongly recommend against suggesting in the briefing paper that they restructure the Strategic Plan framework. They can explicitly say that they plan to adjust the goals and objectives to align with their priorities when they issue their Strategic Plan along with the FY 2023 budget.

I recommend the following adjustments to the bullet points above:

Issue:

The Government Performance and Results Act requires that the budget articulate goals and objectives for requested resources. The current EPA Strategic Plan extends through FY 2022 and the new EPA FY 2022 – 2026 Strategic Plan will be published with the FY 2023 President's Budget. The current structure of the plan is likely to be inconsistent with the new Policy Team's priorities. For example, climate change is not mentioned in the current Strategic Plan and the work of the Office of Air and Radiation is set at the objective level in the framework, rather than the higher goal level of previous Strategic Plans. The Trump administration's first budget used the structure of the Obama Strategic Plan, but articulated their own vision and priorities.

Key Decisions:

How to articulate priorities in the context of a Strategic Plan framework that may not be consistent with the new Policy Team's priorities, such as reframing and expanding discussions of key objectives and minimizing discussions of other objectives.

From: Boyd, Wyatt <Boyd.Wyatt@epa.gov>
Sent: Tuesday, January 12, 2021 4:36 PM
To: Salazar, Vicky <Salazar.Vicky@epa.gov>; Hicklin, Linda <Hicklin.Linda@epa.gov>
Cc: Phan, Lan-Anh <phan.lan-anh@epa.gov>; Kocian, Aaron <kocian.aaron@epa.gov>; Haase, Bruce <haase.bruce@epa.gov>; Rusling-Flynn, Samuel <RuslingFlynn.Samuel@epa.gov>; Enock, Ntekereze <Enock.Ntekereze@epa.gov>
Subject: FY22 PB Transition Paper

Hi Vicky and Linda,

The team put together the attached transition paper on the upcoming President's Budget. There's a strict one page limit and we can't share with programs / regions at this time.

I am sharing if you have any critical edits. We would need any proposed adjustments, if any, by tomorrow morning.

Cheers

Wyatt Boyd
Acting Staff Director
Resource Planning and Regional Operations
Office of the Chief Financial Officer | Office of Budget
Desk: 202.564.8503 | Mobile: 202.945.7495 | E: boyd.wyatt@epa.gov |